

# FY 2013 **Earnings** Market Update - March, 2014

# Innovation STRATEGY Strength

### Safe Harbor Statement



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This presentation contains forward-looking statements (made pursuant to the safe harbour provisions of the Private Securities Litigation Reform Act of 1995). By their nature, forwardlooking statements involve risk and uncertainty. Forward-looking statements represent the company's judgment regarding future events, and are based on currently available information. Consequently the company cannot guarantee their accuracy and their completeness and actual results may differ materially from those the company anticipated due to a number of uncertainties, many of which the company is not aware of. For additional information concerning these and other important factors that may cause the company's actual results to differ materially from expectations and underlying assumptions, please refer to the reports filed by the company with the 'Autorité des Marchés Financiers'.



## Business & Strategy Review







80 Countries Presence

> €902m 2013 Revenue

> €156m 2013 EBITDA

B<sup>+</sup>, Stable Outlook S&P Rating

Makes healthcare business run more efficiently



### ✓ FINANCIAL

- Revenue decreased by 0.5% on a L-f-L basis
- EBITDA increased by 1.3% to €155.7m
- EBITDA margin increased by 59 bps
- Net debt decreased by €15.1m

### ✓ ACHIEVEMENTS

- CRM & Strategic Data: EBITDA margin increased
- Healthcare Professionals: weaker performance
  than expected
- Insurance and Services: margin improvement
- Focus maintained on improving operating leverage
- Priority still on debt reduction

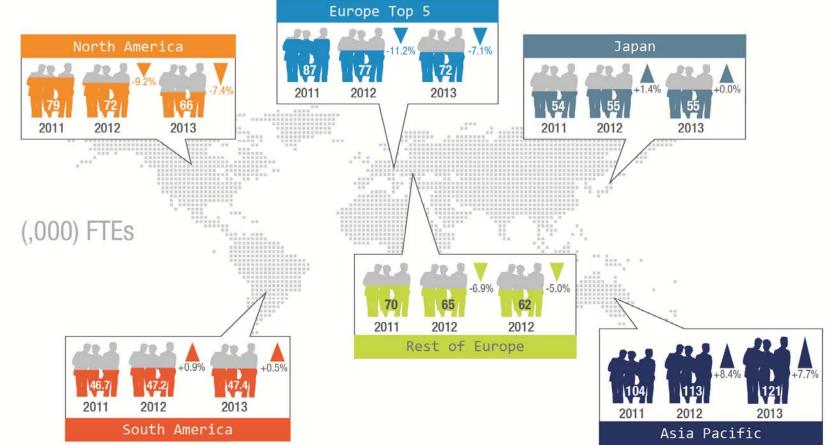
The Group expects its revenues and operating margin before special items to be at least stable in 2014

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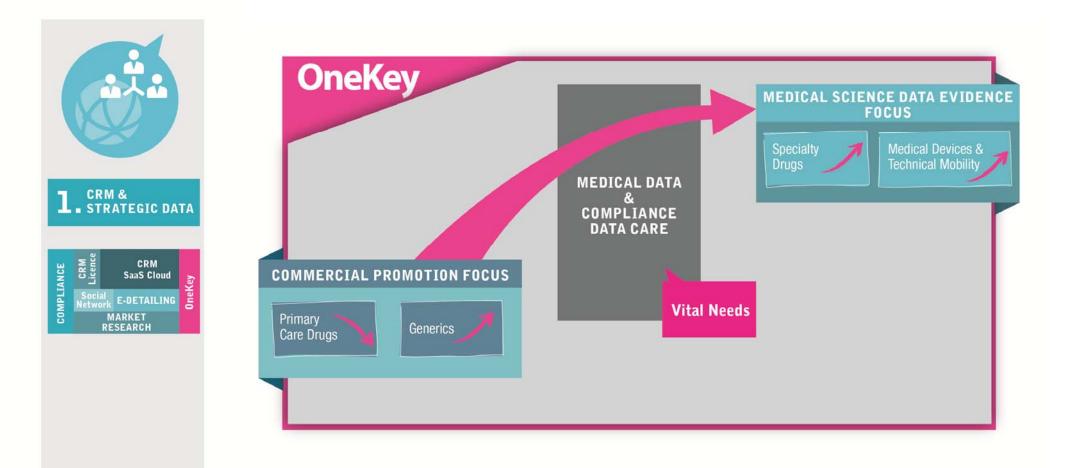






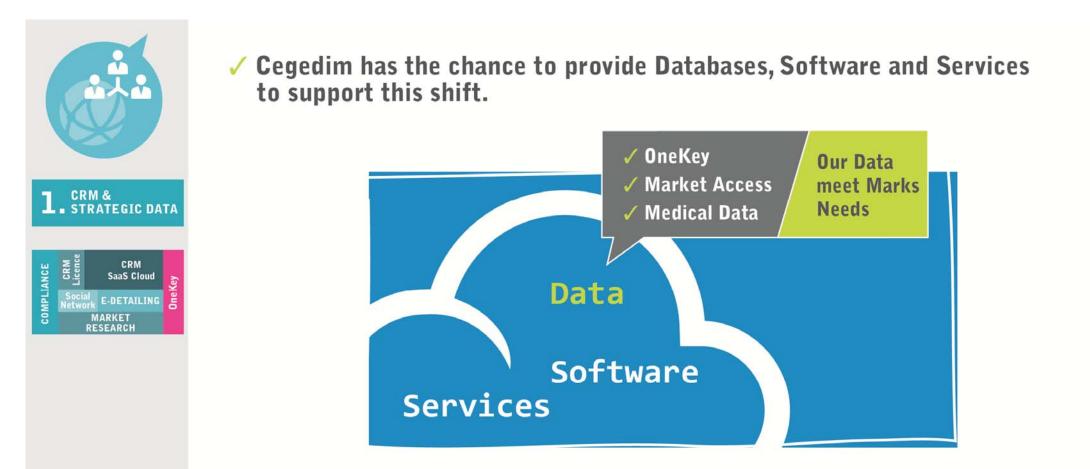




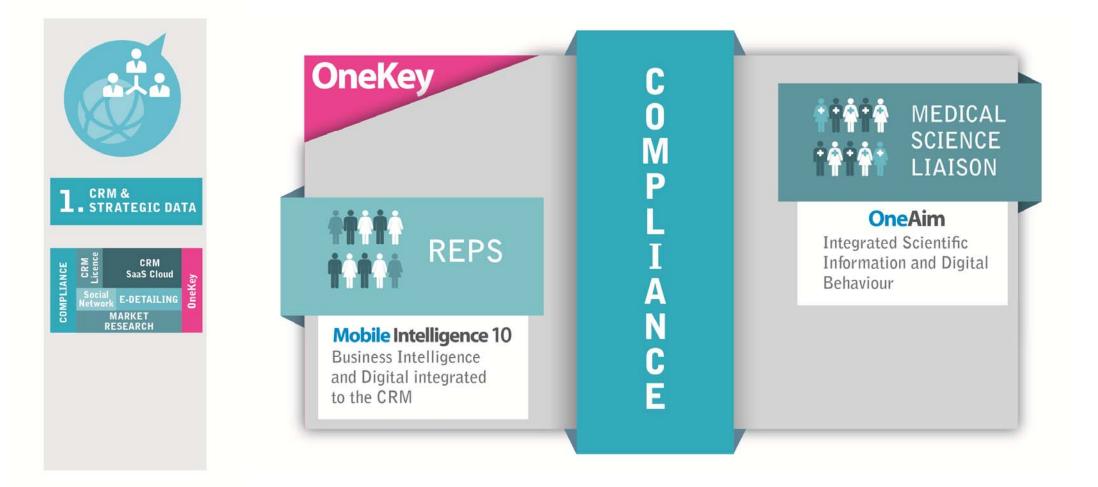




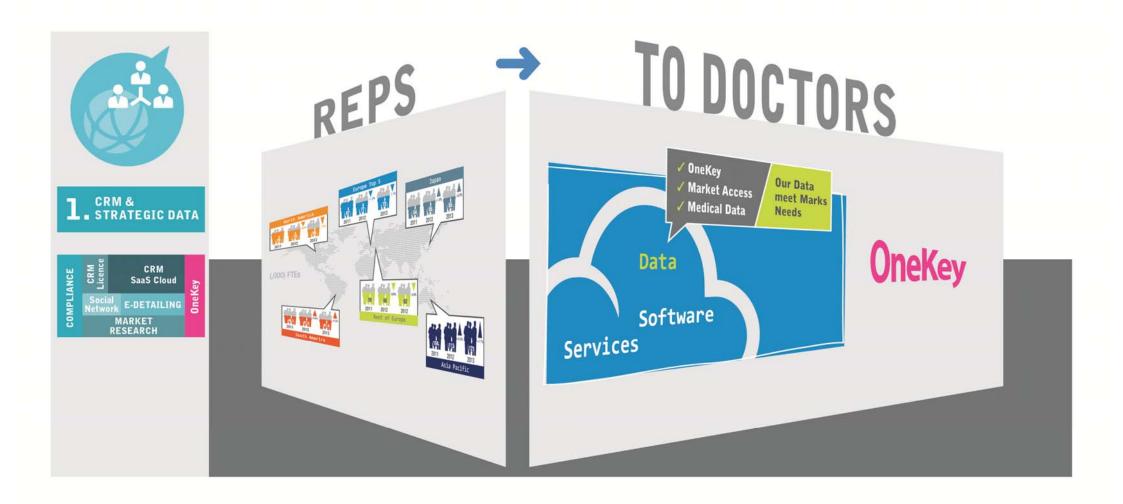




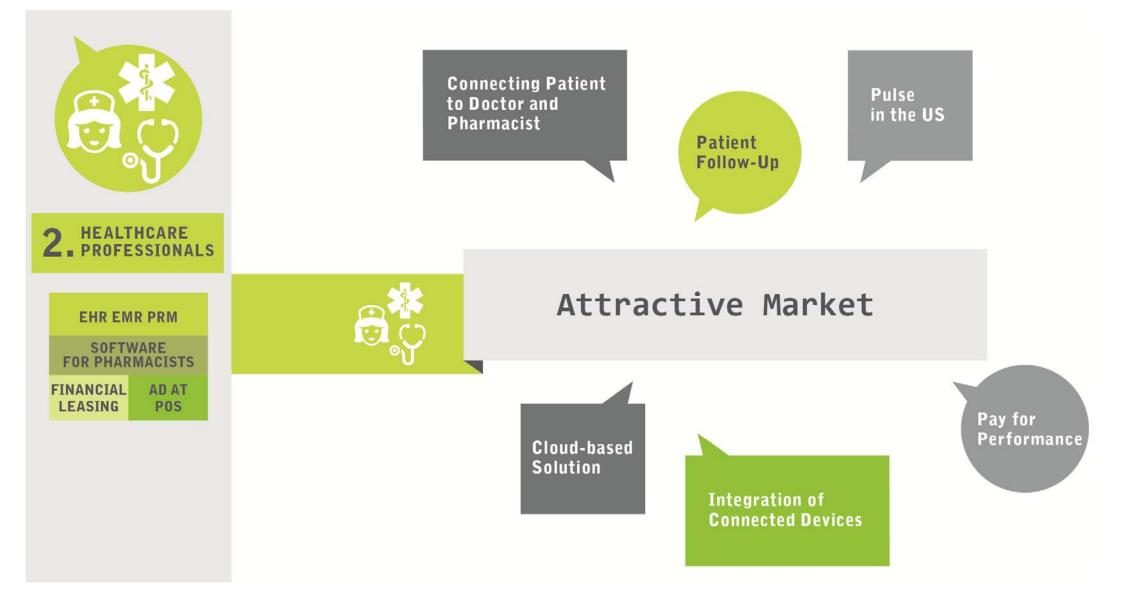




Change in Billing Model: Ensure Sustainability C







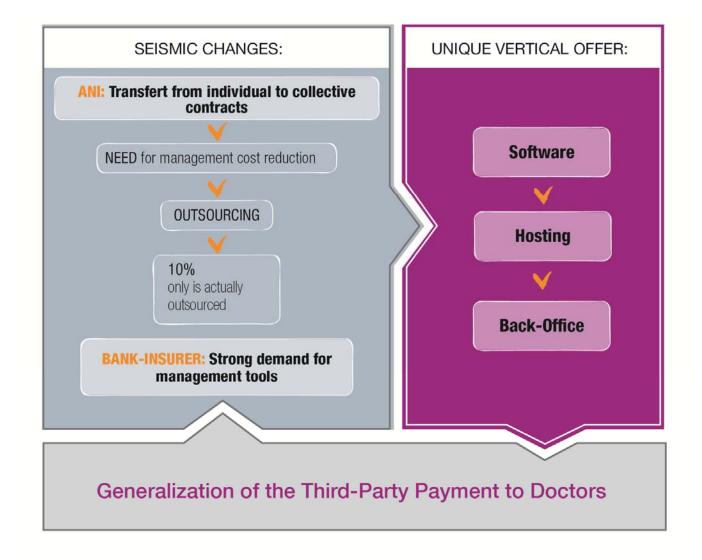


## Insurance & Services 🧲

S. INSURANCE 3. & SERVICES

E-BUSINESS

HR SERVICES



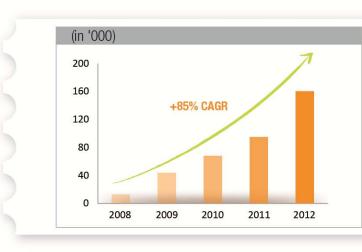




Vertical & Complete Offer



### ✓ Number of Payslips Processed by TEAMS<sup>RH</sup>





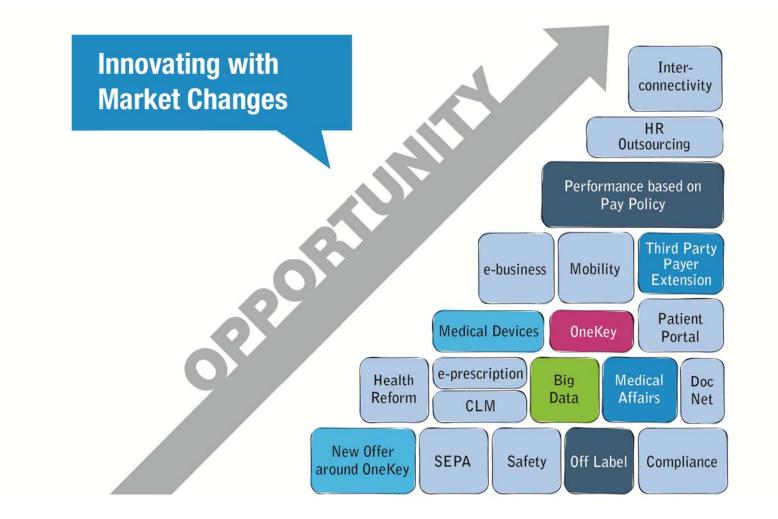
**Key clients** min SAINT-GOBAIN 믦 **Dezigual** GIVENCHY celio\* GO S P O R T CÉLINE OD DO ODDO&CIE ORANGINAS chweppes altran Adecco AÉROPORTS de LYON PAGESJAUNES GROUPE LAZARD SCOR CREDIT AGRICOLE







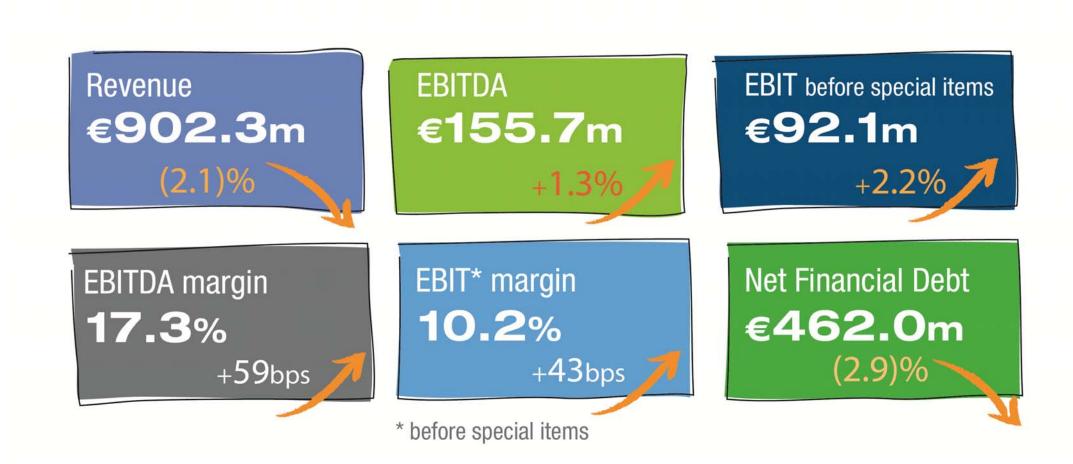
Cegedim Helps the Successful Transformation C





## **2013 Financial Situation**





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## Significant Currency Impact on Revenue C

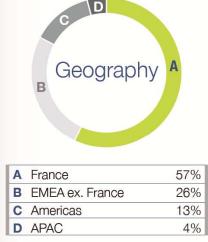
### **Revenue Evolution**

FY 2013 Revenue Breakdown

	2012	Organic	Structure	Currency	Reported	2013
Q4	€260.9m	(0.5)%	0.1%	(2.2)%	(2.6)%	€254.0m
FY	€921.8m /	(0.5)%	0.2%	(1.8)%	(2.1)%	€902.3m
				Mainly represe impact	JPY, GBP, ent 75% of	and USD Currency

Positive impact from CRM & Strategic Data and Insurance & Services offset by Healthcare Professionals decline







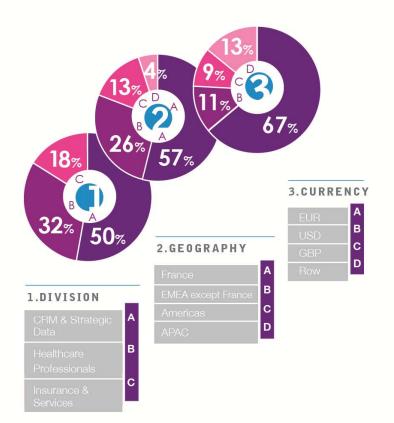
Cassanality		20	12	
Seasonality	Q1	Q2	Q3	Q4
Revenue	23%	26%	23%	28%
EBITDA	10%	34%	13%	43%
EBIT before special items	0%	42%	5%	54%

2013				
Q1	Q2	Q3	Q4	
24%	25%	23%	28%	
13%	23%	23%	42%	
3%	25%	21%	51%	
	24% 13%	Q1      Q2        24%      25%        13%      23%	Q1      Q2      Q3        24%      25%      23%        13%      23%      23%	



### **Revenue Breakdown as of December 2013**

Diversified revenue mix provide stable revenue base



### **Revenue Visibility**

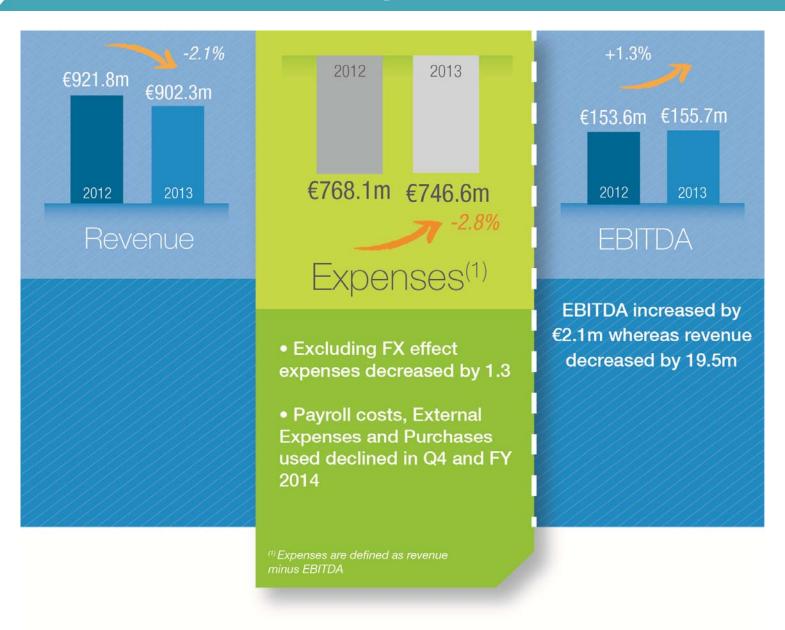
- Multi-Brand Strategy
- Strong Recurring Revenue Model
- Multi-Year Contracts
- High Switching Costs
- Strong Customer Loyalty





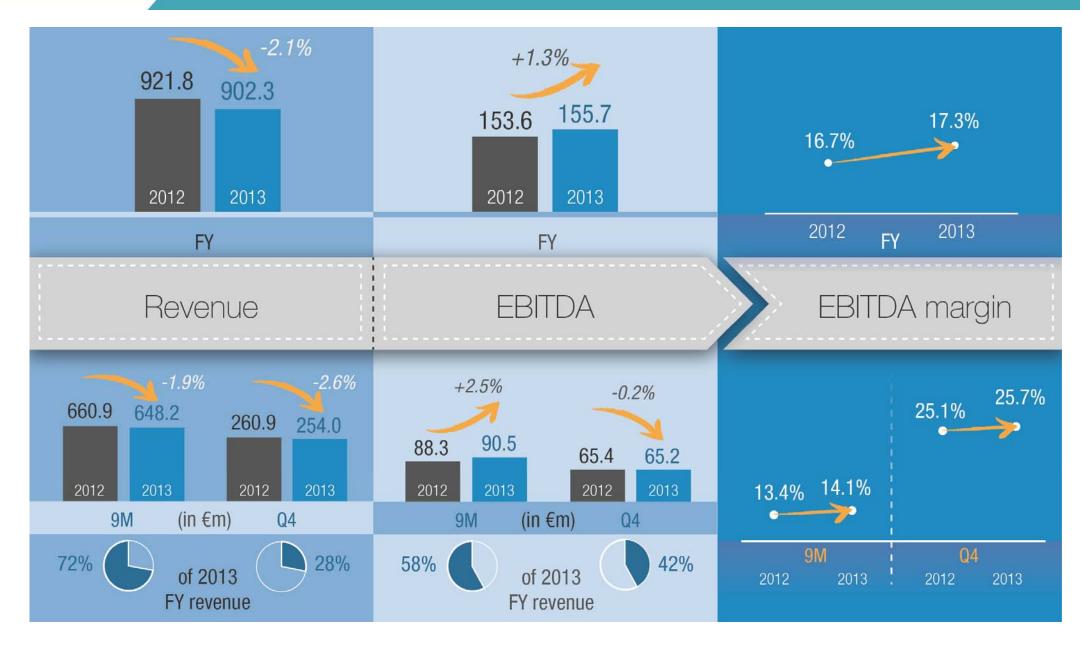
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## Expenses Decreased in 2013 C



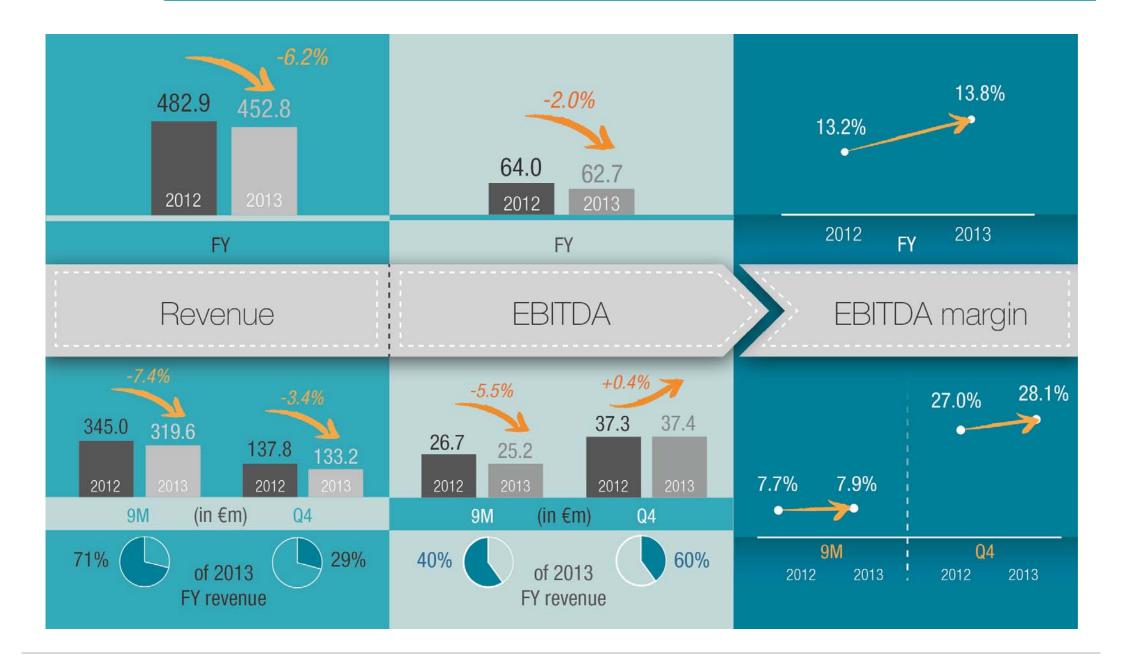
## 2013 Group EBITDA increased by 59 bps 🧲

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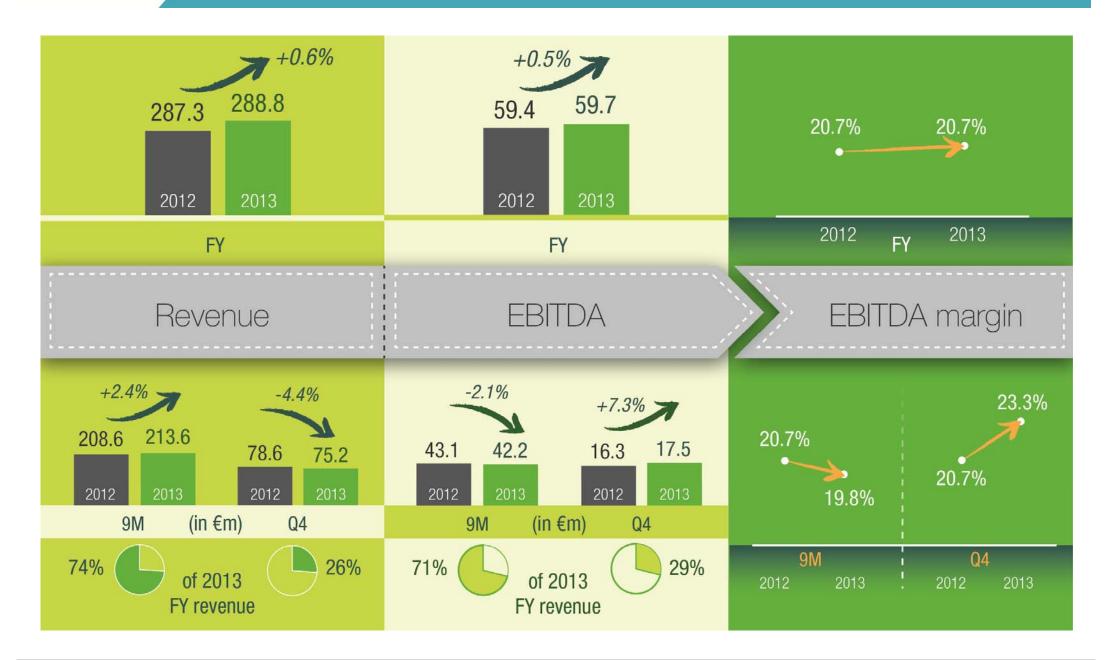
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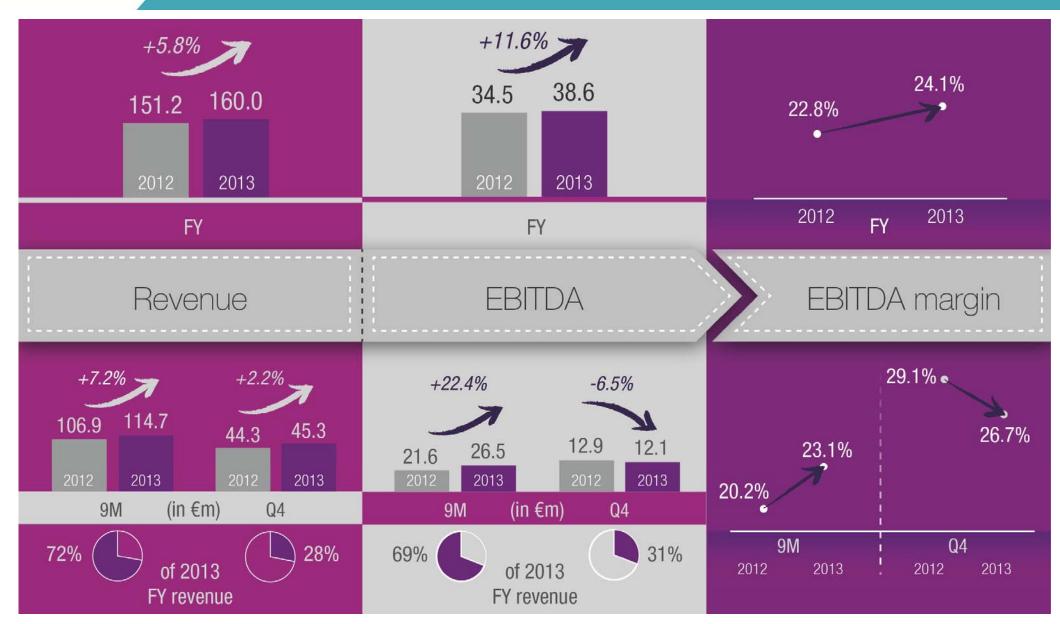


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## Healthcare Professionals: Margin Stability C



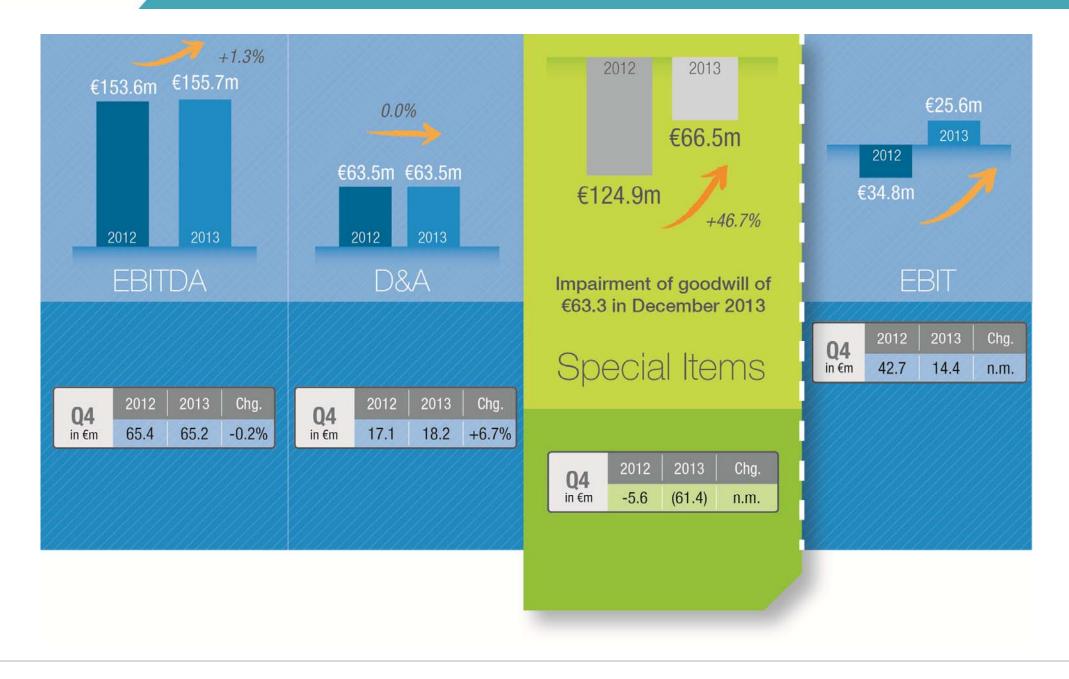
## Insurance & Services: Profitable Growth C



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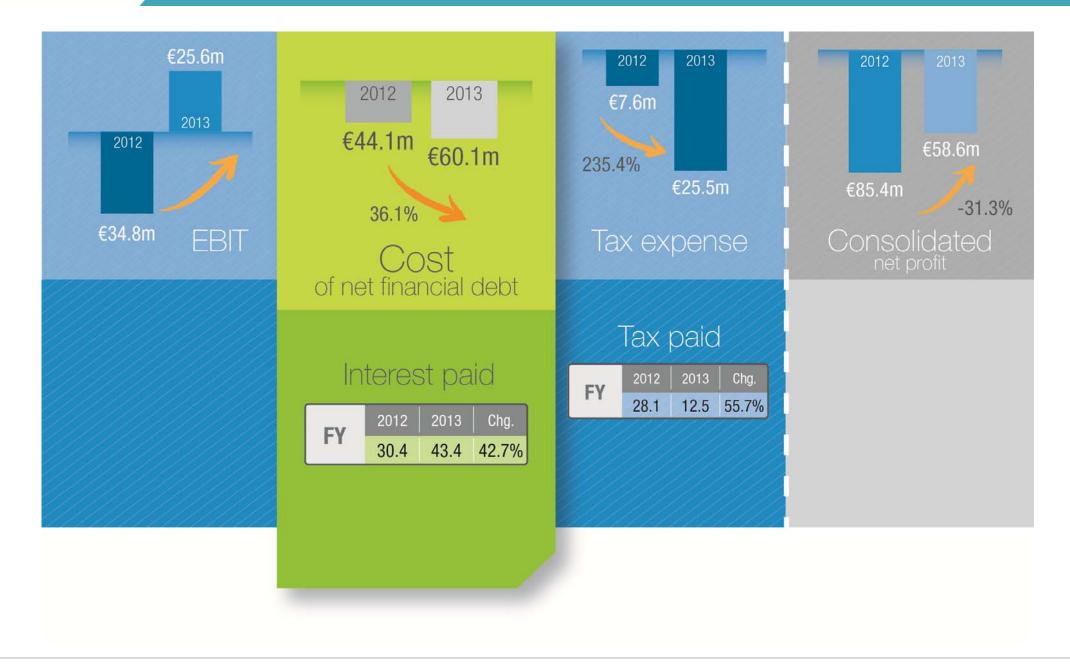
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## From EBITDA to EBIT C



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## From EBIT to Consolidated Net Profit C

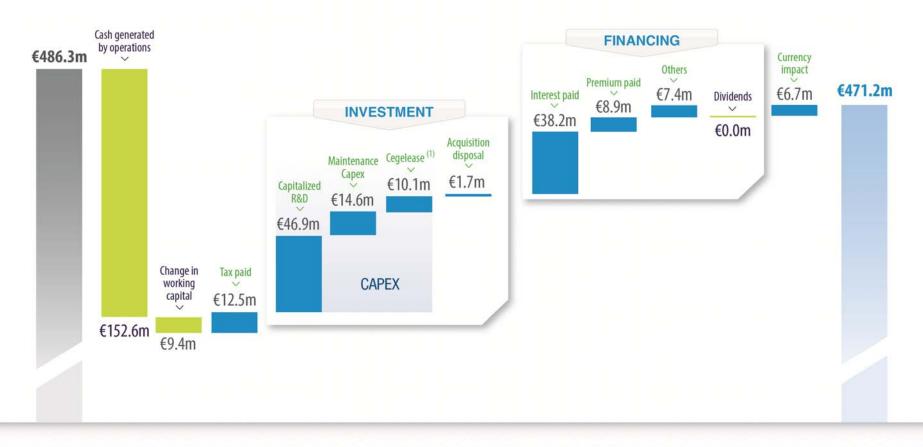




% in percentage of revenue

\* Operating cash flow before cost of net financial debt and taxes

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#### Dec. 2012 Net Total Debt<sup>(2)</sup>

Dec. 2013 Net Total Debt<sup>(2)</sup>

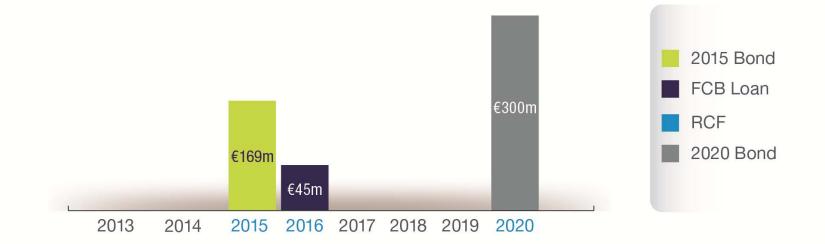
<sup>(1)</sup> Assets used by Cegelease for lease agreements and not transfered to banks.

<sup>(2)</sup> Net total debt include liabilities under our employee profit sharing plans for €10.3m in 2012 and for €8.5m in 2013



## Improved Debt Profile 🧲

### Improved Maturity Profile



### 1

### **Robust Liquidity Profile**

as of September 2013	Total	Drawn	Available
Committed Facilities Revolving Credit Facilities	€80m	-	€80m
Net Cash Group Other Facilities	€54m €38m	- €16m	€54m €22m
Total	€172m	€16m	€156m

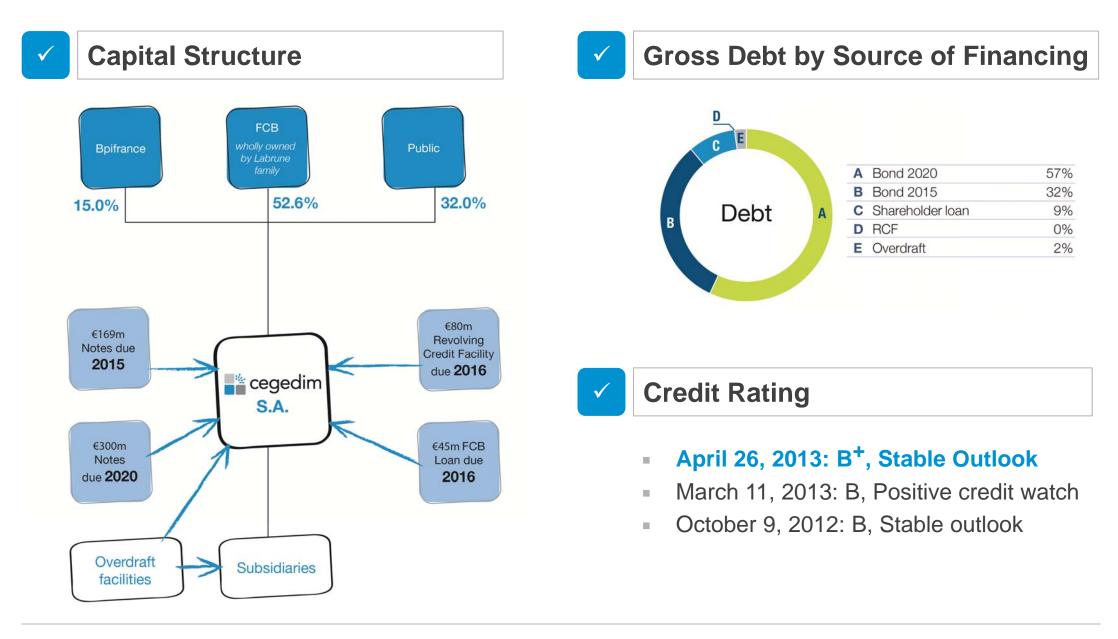


### **Headroom on Financial Covenants**

12-month period ending	Leverage Ratio	Interest Cover Ratio
December 31, 2012	2.80	4.95
June 30, 2013	3.20	3.25
December 31, 2013	2.68	3.38



Capital Structure C

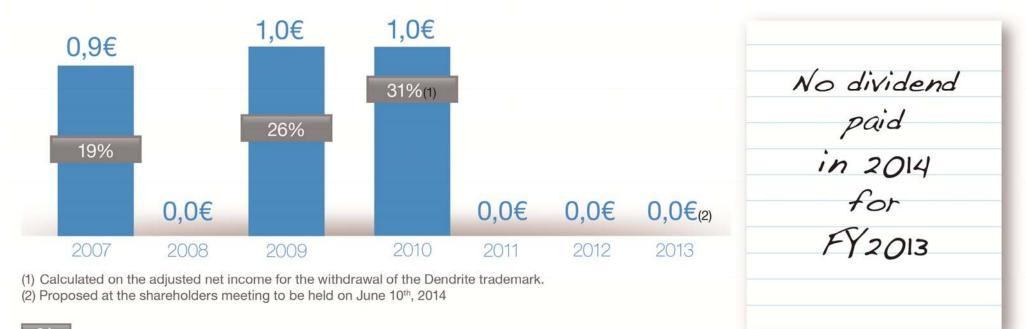




## 2013 Balance Sheet C









Pay out ratio









## FY 2014 Outlook C



### Margin Improvement Target in 2014

### In 2014, Cegedim continues

- To prioritize debt reduction
- Its efforts to improve operating leverage

#### And expect at least a stable

- Revenue level
- Margin level

These projections are publicy disclosed on March 10<sup>th</sup>, 2014. The fact that Cegedim includes these projections in this presentation should not be taken to mean that these amounts continue to be our projections as of any subsequent date.

### Significant Growth Opportunities



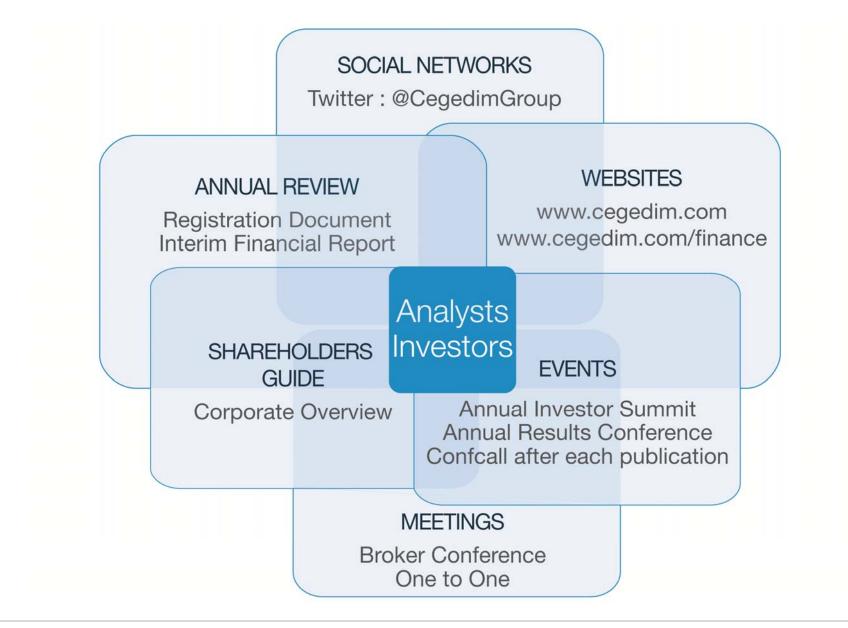






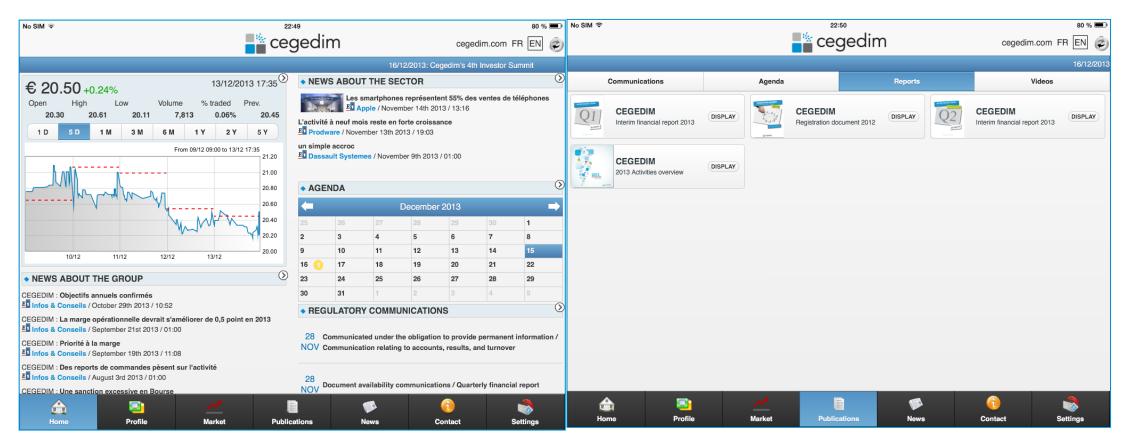








# Available April 2014For IOS and Android

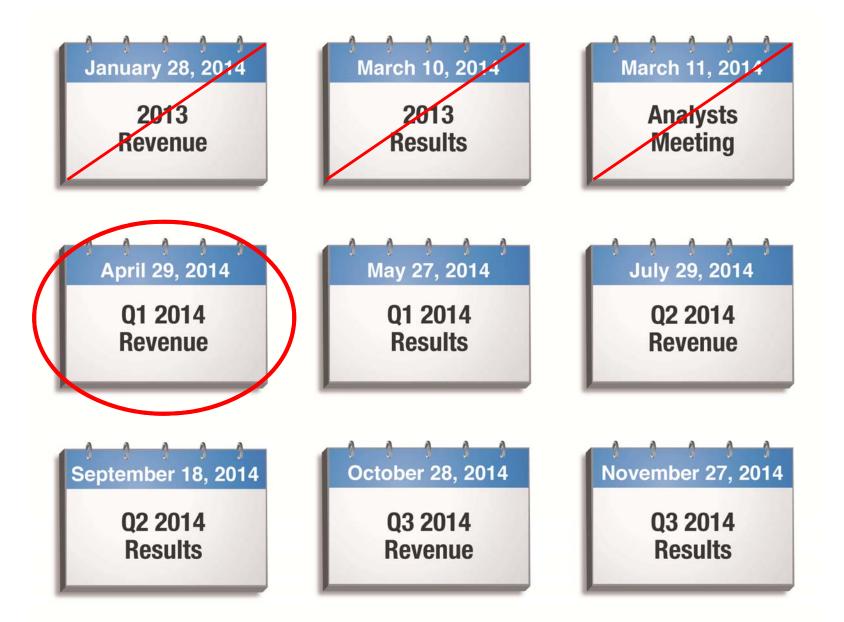




## Appendix



## 2014 Financial Agenda 🧲





### We welcome your questions and comments

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