Cegedim

2009 results and 2010 outlook

April 14th 2010





A strategy focused on healthcare

✓ Jean-Claude Labrune, Chairman and CEO

Delivering strong results

✓ Pierre Marucchi, Managing Director

Additional information



Cegedim profile

Global technology and services company specialized healthcare Global leader in a dynamic environment

Customers: all players in the healthcare world

- Pharmaceutical and Life-Sciences companies
- ✓ Doctors, pharmacists and paramedics in Europe
- ✓ Insurers and healthcare mutual insurance companies in France

Key figures

- ✓ €874 millions of revenue in 2009
- ✓ 65% of core business is recurring
- ✓ €805 millions market capitalization as of December 31th,2009
- ✓ 8,600 employees

2009 Financial snapshot



The number of shares used for this calculation is the weighted average number of common shares in issuance over the period, i.e. 9,480,237 shares at December 31, 2009, and 9,331,449 shares at December 31, 2008



A bit of history



(*) Fonds Stratégique d'Investissement (FSI): Sovereign investor in key French companies own by the French government (49%) and the CDC (51%)



Cegedim and the external growth



Total acquisitions price in € million

- ✓ The M€180.5 December 2009 capital increase as well as the presence of the FSI as a new shareholder allows Cegedim to benefit from substantial resources in order to accelerate its dynamic external growth policy
- Cegedim intends to undertake a series of medium size acquisitions
 - France, Europe, US and Japan
 - Services linked to CRM solutions
 - Physicians, paramedics and pharmacists
 - Develop the oncology solution especially in the US



A strong and stable shareholder base

Board of directors:

✓ Extended to 10 directors on January 2010

| | Shareholder |
|---|---|
| • Jean-Claude Labrune Chairman of the board | |
| Laurent Labrune | |
| • Aude Labrune | 31.8% |
| o Jean-Louis Mery | 0.3% |
| • Pierre Marucchi FCB representative | 0.3% 0.4% |
| • Jacques-Henri David Appointed by FSI | |
| Nicolas Manardo Appointed by FSI | |
| • Philippe Alaterre GERS representative | FCB, controlled by JC Labrune |
| • Anthony Roberts Alliance Healthcare France representative | Fonds Stratégique d'Investissement Jean-Claude Labrune |
| • Jean-Pierre Cassan Independant director in the sense of | GERS |
| the AFEP-MEDEF corporate governance code | Cegedim |
| | Free float including |

Alliance Healthcare France

A strategy focused on healthcare activities





CRM



CRM and Strategic data



Opportunities in the Pharma market

Positive

- New hospital products
- New markets
 - Compliance
 - Safety
 - "Real life" studies
- Increasing complexity of therapies
- Increasing need for information and IT solutions
- Emerging countries and the market global growth

Negative

- Generics
- Decrease of sales forces
- Decrease of prices

New Pharma economy and the

positive market trends outsourcing from different players

Huge growth potential in CRM

Market share



Cegedim key strengths



The spirit of innovation

- Capacity to respond to global and local client need
- Around 1,800 employees (55% in R&D, 34% in Implementation, 11% in Quality Assurance) (30% in France, 24% in India, 16% in US, 30% RoW)
- R&D around 8%, of Group Revenue and 15% of workforce

OneKey: THE number one worldwide database

- THE unique global healthcare professional database
- More than 6 million healthcare professionals including influential links
- Soon will exceed 8 million with China and the SK&A acquisition
- Update procedure: ISO 9001 certified





OneKey

The SK&A acquisition in January 2010

- ✓ The best CRM business acquisition ever made by the Group of all of its history
- ✓ The best U.S. database offer of health professionals
- The data production process in line with Cegedim quality standards
- ✓ More than 2 million health professionals, regulary updated
- ✓ Huge growth potential in the Pharma CRM
- ✓ Strengthening of our US CRM offers
- And already operational compatibility with our global offering



Highlights and Outlook

- ✓ Renewal of existing contracts
- ✓ New signature despite mergers
- ✓ Strong growth in emerging markets
- ✓ Positive welcome to the Cegedim model (Services model vs Licenses model)
- ✓ Expanding our offers
 - OneKey
 - Compliance in Europe
 - Couterfeit
 - Business intelligence (Reportive V9)
 - OTC, CPC

Strategic data



The only pharmaceutical market research company with our own field in 36 countries

- Market research studies
- Longitudinal patient studies
- Ad'hoc analysis
- Prescription analysis



Highlights and Outlook

- ✓ A difficult year marked by a temporary stopping of customer orders
- A year of investment in the redesign of our production tools and in creation of new products
- ✓ Very good success in safety studies
- ✓ Great confidence in recovery



Healthcare professionals



Healthcare professionals



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Growth factors

- ✓ States willingness to improve the efficiency of healthcare system
- ✓ Dematerialization of patient data
- ✓ Interoperability between electronic patients' healthcare records
- ✓ Need for communication and exchange within the world of health
- ✓ Qualitative improvement of medical practice

Highlights and outlook

- ✓ Set-up of Cegedim Healthcare Software
- ✓ Strengthening of synergies at technical level (web version)
- ✓ Successful development of electronic patients' records in Italy and Spain
- ✓ Involvement in the European community EPSOS projects (eHealth project)
- Expansion of Banque Claude Bernard (Countries, products, platform)
 - Database to assist prescription and issuing medication
 - Accredited by the French national health authority (Haute Autorité de la Santé)
 - Leader for pharmacists and physicians in France
 - Launch expected in UK and Tunisia
 - Enlargement of products referenced (cosmetics...)
 - *iPhone application for general public*

CLM RMI innovative products

BioRescue:

Evaluation and rehabilitation solution of mobility on "baropodometric" platform for physical therapy and physical medicine

BioVal:

Gesture analysis system with inertial platform (accelerometer, magnetometer, and gyroscope)









Applications in fields as varied as:

- ✓ Neurology (movement control)
- ✓ Proprioception
- ✓ Preventing falls
- ✓ Improving articular mobility
- ✓ Strength muscle-development

✓



Highlights and outlook

- ✓ Interoperability agreement in UK with EMIS and RiO system
- ✓ SIN SAMU: National Health Information System dedicated to emergency
- Expansion of Banque Claude Bernard (Countries, products, platform)
- ✓ RNP
 - The unquestionable French benchmark for POS (Point of Sale) advertising in the pharmaceutical and para-pharmaceutical industry
 - A successful year despite the economic condition
- ✓ Cegelease
 - 2009 an historical year in term of activities
 - 2010: back to normal

Insurance and services





Insurance and services



Highlights and outlook

- ✓ A market increasingly attractive and a growing competition
 - Need for productivity gains
 - Need for differentiation
- ✓ Heavy regulatory burden
 - Concentration among players
 - Potential for outsourcing and development of new services

Healthcare Insurance offer





Highlights and outlook

🗡 Our assets

- Present from the professional healthcare desk to insurers back office through outsourced management platforms
- Leader in each of its bricks
 - Technological solutions
 - Outsourcing of business processes (including electronic payment)

2009 is characterized by

- Important commercial success (outsourcing of public insurance schemes, UNEO electronic payment)
- ✓ Strong results growth following the rationalization of the product offering
- ✓ A second success on international markets: Public insurance schemes in Mali

... and innovative projects

- ✓ DUO smart cart
- ✓ Babusiaux experimentation (medical data)
- ✓ Online rights servers





Continue our organic growth

Achieve highly targeted acquisitions and complementary for our existing activities

Market Increasing our investment in future products

Ensuring a growth of 2010 revenue between 4 and 5%





Delivering strong results



Financial information

Well balanced and diversified revenue mix



Good revenue visibility

- ✓ Strong recurring revenue model
- ✓ Multi-year contracts
- ✓ High switching costs
- ✓ Strong customer loyalty



A robust growth of 4.3% in 2009



| CRM and strateg | | a p | Hea | Ithca ssion | | а | and the property of | rance ervice | | | | Gr | oup | | | | | | | |
|--------------------|------|-----|-----|----------------|-----|-----|---------------------|-----------------|-----|------|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|
| Casaanaliku | 2005 | | | 2006 | | | 2007 | | | 2008 | | | 2009 | | | | | | | |
| Seasonality | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Turnover | 23% | 26% | 22% | 29% | 23% | 26% | 22% | 29% | 18% | 26% | 25% | 30% | 22% | 26% | 23% | 28% | 24% | 26% | 23% | 28% |
| EBIT | 48 | 3% | 52 | ?% | 48 | 3% | 52 | ?% | 44 | 1% | 56 | 6% | 45 | 5% | 55 | 5% | 48 | 3% | 52 | 2% |

2009 Summarized income statement

| 2009 2008 Δ |
|--|
| |
| Revenue 874.1 848.6 3.0% |
| EBITDA* 177.8 164.5 8.1% |
| Depreciation 66.3 67.9 -2.3% |
| Ordinary EBIT 111.5 96.6 15.4% |
| Other non-current income and expenses form operations11.76.580.6% |
| EBIT 99.8 90.2 10.6% |
| Net cost of financial debt40.343.6-7.6% |
| Tax expense 5.1 13.0 n.s. |
| Share of net earings of equity method -0.4 0.1 n.s. companies |
| Consolidated net earnings 54.8 33.5 63.7% |
| Group Share 54.7 33.7 62.6% |
| * Before exceptional items |

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2009 Group margin

|)9 in% | 20 in M€ | 08 in% |
|------------------|-------------|------------------|
| | 848.6 | |
| 11.4% | 90.2 | 10.6% |
| | 6.5 | |
| 12.8% | 96.6 | 11.4% |
| | 8.5 | |
| 13.2% | 105.1 | 12.4% |
| | 13.2% | 13.2% 105.1 |

(*) Restatement carried out in accordance with credit documentation



2009 Operating margin by sector

| Margin Breakdown | | the second se | ating | | Ordinary | | | |
|-----------------------|-----------|---|-------|-------|----------|-------|--|--|
| (audited) | EBIT 2009 | 2009 | 2008 | 2009 | 2008 | 2009* | | |
| CRM and strategic of | data 41% | 10.2% | 11.2% | 12.4% | 11.3% | 12.9% | | |
| Healthcare profession | onals 44% | 13.5% | 13.7% | 13.5% | 13.8% | 13.9% | | |
| Insurances and serv | vices 15% | 11.8% | 5.2% | 12.6% | 6.2% | 13.1% | | |
| Group | | 11.4% | 10.6% | 12.8% | 11.4% | 13.2% | | |

^(*) Operating profit restated with exceptional charges (IFRS) and restructuring and integration costs



2009 Consolidated Balance Sheet



Debt facilities (in EUR millions)

| Total financial debt | 516.4 |
|----------------------|-------|
| Total active cash | 121.4 |
| Net financial debt | 395.1 |
| Net bank debt | 350.0 |
| EBITDA | 177.9 |
| Contractual* EBITDA | 181.8 |
| Shareholders' equity | 466.0 |

Debt structure by





Compliance with all covenants

| Net bank debt / Contractual* EBITDA | 1.93 |
|---|------|
| Contractual* EBITDA / Financial expenses (senior debts) | 6.9 |
| * as defined in the credit documentation | |

Net debt repayment





A cash flow generating model



Operating cash flow before net financial debt expense and taxes



Operating cash flow margin



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^(*) Amount proposed to the June 8th, 2010 Shareholders' meeting



Cegedim share ID



Share ID

- O Quotation: NYSE Euronext Paris compartiment B
- O IPO date: April 1995
- ISIN code: FR0000053506
- Code: CGDM.PA (Reuters), CGM (Bloomberg)
- O Closing date: Décember 31th
- Share value at IPO: 9.52 euros
- Number of shares as af 12/31/2009: 13,997,173
- Market capitalisation as af 12/31/2009: 805 millions of euros

Stock price



Analysts coverage

- CA Cheuvreux: Michaël Beucher
- CM-CIC Securities: Jean-Pascal Brivady
- Gilbert Dupont: Nicolas Montel / Guillaume Cuvillier
- Natixis Securities: Thomas Le Quang
- Oddo & Cie: Xavier-Emmanuel Pingault
- O Société Générale: Patrick Jousseaume





Additional information



2009 Income statement

| | 2009 | 2008 |
|---|----------|-----------|
| Revenues | 874,072 | 848,577 |
| Capitalized production | 32,631 | 33,502 |
| Purchases used | -104,565 | -84,825 |
| External expenses | -208,642 | -229,152 |
| Taxes | -12,561 | -12,281 |
| Payroll costs | -401,496 | -394,643 |
| Depreciation expenses | -66,328 | -67,864 |
| Allocations to and reversals of provisions | -1,406 | -2,154 |
| Change in inventories of products in progress and | -900 | 440 |
| finished products | | |
| Other operating expenses | 726 | 5,037 |
| Operating profit from ordinary business | 111,530 | 96,637 |
| Other non current income and expenses from | -11,697 | -6,478 |
| operations | | |
| Operating profit | 99,833 | 90,159 |
| Income from cash and cash equivalents | 1,429 | 11,570 |
| Gross cost of financial debt | -34,705 | -51,135 |
| Other financial income and expenses | -7,033 | -4,053 |
| Net cost of financial debt | -40,309 | -43,618 |
| Income taxes | -9,950 | -7,823 |
| Deferred taxes on profits | 4,901 | -5,171 |
| Tax expense | -5,048 | -12,994 |
| Share of net earnings of equity method companies | 357 | -60 |
| Consolidated net profit | 54,833 | 33,487 |
| Group share | 54,719 | 33,662 |
| Minority interests | 114 | -175 |
| Number of shares excl. treasury stock | 9,480,23 | 9,331,449 |
| | 7 | |
| Earnings per share (€) | 5.8 | 3.6 |
| Diluting instruments | none | none |
| Diluted earnings per share (€) | 5.8 | 3.6 |

2009 Balance sheet

| ASSETS | 2009 | 2008 | LIABILITIES | 2009 | 2008 |
|--|-----------|-----------|---------------------------------------|-----------|-----------|
| Goodwill on acquisition | 613,342 | 613,709 | Share capital | 13,337 | 8,891 |
| Development costs | 57,644 | 44,446 | Issue premium | 185,562 | 14,981 |
| Trademarks, patents | 104,810 | 109,519 | Group reserves | 249,732 | 213,570 |
| Other intangible assets | 63,192 | 55,611 | Group translation reserves | -238 | -238 |
| Intangible assets | 225,646 | 209,576 | Group translation gains/losses | -37,844 | -29,698 |
| Property | 417 | 507 | Group earnings | 54,719 | 33,661 |
| Buildings | 6,225 | 3,547 | Shareholders' equity, Group share | 465,267 | 241,167 |
| Plant, machinery and equipment | 24,377 | 28,477 | Minority interests (reserves) | 609 | 1 056 |
| Other tangible assets | 13,969 | 19,340 | Minority interests (earnings) | 114 | -174 |
| Construction work in progress | 234 | 2,830 | Minority interests | 724 | 882 |
| Tangible assets | 45,221 | 54,701 | Shareholders' equity | 465,991 | 242,049 |
| Equity investments | 302 | 225 | Long-term financial liabilities | 391,408 | 585,327 |
| Loans | 551 | 858 | Long-term financial instruments | 16,517 | 22,525 |
| Other long-term investments | 8,030 | 6,069 | Deferred tax liabilities | 51,394 | 55,946 |
| Financial assets – excepted Equity share | 8,883 | 7,152 | Non-current provisions | 21,517 | 18,753 |
| in equity method companies | | | Other non-current liabilities | 9,550 | 19,822 |
| Equity share in equity method companies | 7,173 | 7,300 | Non-current liabilities | 490,386 | 702,373 |
| Government - Deferred tax | 33,350 | 36,603 | Short-term financial liabilities | 133,621 | 111,296 |
| Accounts receivable: long-term portion | 15,282 | 9,175 | Short-term financial instruments | 0 | 1,706 |
| Other receivables: long-term portion | 983 | 2,760 | Accounts payable and related accounts | 73,604 | 63,131 |
| Non-current assets | 949,881 | 940,976 | Tax and social liabilities | 113,705 | 115,762 |
| Services in progress | 200 | 958 | Provisions | 7,133 | 6,234 |
| Goods | 10,956 | 11,358 | Other current liabilities | 43,902 | 54,065 |
| Advances and deposits received on orders | 1,172 | 1,142 | Current liabilities | 371,965 | 352,194 |
| Accounts receivable: short term portion | 210,502 | 198,950 | Grand total | 1,328,341 | 1,296,616 |
| Unpaid, called capital | 0 | 0 | | | |
| Other receivables: short term portion | 18,413 | 30,733 | | | |
| Cash equivalents | 30,630 | 22,433 | | | |
| Cash | 90,739 | 71,068 | | | |
| Prepaid expenses | 15,847 | 18,998 | | | |
| Current assets | 378,461 | 355,640 | | | |
| Grand total | 1,328,341 | 1,296,616 | | | |



| | 2009 | 2008 |
|--|---------|---------|
| Consolidated net earnings | 54,833 | 33,487 |
| Share of earnings from equity method companies | -357 | 60 |
| Depreciation and provisions | 70,190 | 70,334 |
| Capital gains or losses on disposals | 996 | -5,924 |
| Cash flow after net financial debt expense and taxes | 125,662 | 97,957 |
| Cost of net financial debt | 40,309 | 43,618 |
| Tax expense | 5,048 | 12,994 |
| Operating cash flow before net financial debt expense and taxes | 171,019 | 154,569 |
| Tax paid | -4,305 | -7,823 |
| Plus : change in working capital requirements of operations | -199 | 20,132 |
| Net cash generated by operating activities (A) | 166,515 | 166,878 |
| Acquisitions of intangible fixed assets | -37,744 | -49,408 |
| Acquisitions of tangible fixed assets | -26,382 | -51,026 |
| Acquisitions of financial assets | -2,917 | -1,763 |
| Disposals of tangible and intangible fixed assets | 4,809 | 7,348 |
| Disposals of financial assets | 75 | 1,338 |
| Impact of changes in consolidation scope | -11,989 | -8,164 |
| Dividends received from equity methods companies | 486 | 383 |
| Net cash flows generated by investment operations (B) | -73,662 | - |
| | | 101,292 |
| Dividends paid to parent company shareholders | 0 | -8,398 |
| Dividends paid to the minority interests of consolidated companies | -231 | -255 |
| Increase in cash capital | 174,700 | 0 |
| Loans issues | 3,761 | 2,901 |
| Loans repaid | - | -14,721 |
| | 201,998 | |
| Financial interest paid | -31,460 | -44,416 |
| Other income and expenses paid or received | -5,748 | 12,062 |
| Net cash flows generated by financial operations (C) | -60,976 | -52,827 |
| Change in cash (A+B+C) | 31,877 | 12,759 |
| Opening cash position | 70,254 | 57,772 |
| Closing cash position | 102,338 | 70,254 |
| Impact of changes in foreign currency exchange rates | -207 | 277 |

